

**Harney County Health District
Combined Income Statement
As Budgeted for the Fiscal Year
July 1, 2024 to June 30, 2025**

P A G E		Actual 2021-22	Actual 2022-23	Adopted Budget 2023-24	Projected 2023-24	Proposed Budget 2024-25	%	
							Change	
Revenue:								
	Inpatient	3	8,260,861	9,128,677	10,419,200	9,733,316	10,405,000	7%
	Outpatient	3	35,148,900	34,616,038	38,642,006	40,053,502	43,352,577	8%
	Other revenue	4	1,114,170	931,230	911,250	667,684	935,900	40%
	Foundation Contribution	4	(97,681)	194,810	250,000	2,873	15,000	422%
	EHR Incentive revenue	4	25,500	-	-	-	-	-
	340B revenue	4	209,293	32,061	40,000	107,078	100,000	-7%
	Gross revenue		44,661,043	44,902,817	50,262,456	50,564,452	54,808,477	8%
Deductions from revenue								
	Bad debts	5	2,143,520	1,312,342	2,383,861	1,449,901	1,449,898	0%
	Contractuals/Medicare	5	12,049,978	12,252,705	12,957,278	14,709,933	16,146,579	10%
	Administrative Adjustments	5	261,831	192,840	193,700	112,064	121,600	9%
	Charity Care	5	279,319	328,439	451,900	457,197	666,300	46%
	Total deductions		14,734,648	14,086,326	15,986,739	16,729,095	18,384,377	10%
	Net revenue		29,926,395	30,816,491	34,275,717	33,835,357	36,424,100	8%
Expenses								
	Salaries & wages	6	14,326,072	16,248,149	18,125,166	17,026,944	18,763,110	10%
	Employee benefits	6	4,583,095	5,607,380	6,043,069	5,322,902	5,833,770	10%
	PERS Pension (noncash)		(156,336)	(3,321,296)				
	Services and supplies	8	10,954,823	11,386,331	10,169,866	12,807,336	11,584,712	-10%
	Professional Services	8	99,153	448,909	269,240	307,293	337,240	10%
	Depreciation	5	1,199,269	1,218,427	1,226,318	1,229,672	1,537,956	25%
	Accumulated Amortization	5	-	62,513	-	-	65,000	
	Total expenses		31,006,076	31,650,414	35,833,660	36,694,147	38,121,788	4%
	Net operating income (loss)		(1,079,681)	(833,923)	(1,557,943)	(2,858,790)	(1,697,688)	-41%
Non-operating revenue								
	Property taxes	4	1,282,501	1,448,563	1,399,127	1,414,042	1,456,464	3%
	Interest income	4	120,698	408,983	340,100	665,191	570,000	-14%
	Gain (loss) on Disp of Assets	4	20,000	-	-	-	-	
	Rental income	4	24,850	24,150	23,468	14,040	14,040	0%
	Income from Trust	4	46,355	46,200	35,000	40,013	40,000	
	Grant receipts	4	427,931	1,323,301	405,000	103	305,000	296428%
	Non-oper Other Rev (PPP)							
	Donations & fundraisers	4	13,492	22,646	23,000	10,683	23,000	115%
	Total non-operating revenue		1,935,828	3,273,843	2,225,695	2,144,072	2,408,504	12%
Non-operating expense								
	Interest expense	5	541,910	509,556	492,948	493,728	461,417	-7%
	Provider tax expense		-	981	-	-		
	Total non-operating expense		541,910	510,537	492,948	493,728	461,417	-7%
	Net income (loss)		314,237	1,929,382	174,804	(1,208,445)	249,399	-121%

Harney County Health District
Statement of Cash Flows
As Budgeted for the Fiscal Year
July 1, 2024 to June 30, 2025

	Actual 2022-23	Adopted Budget 2023-24	Projected 2023-24	Proposed Budget 2024-25
Operating Activities				
Receipts from and on behalf of patients	30,796,068	33,074,467	33,707,722	35,373,200
Receipts from other operating revenues	1,132,818	951,250	777,635	1,035,900
Payments to and on behalf of employees	(21,413,134)	(24,168,236)	(22,349,846)	(24,596,880)
Payments to suppliers, contractors and others	(12,102,065)	(10,439,106)	(13,114,629)	(11,921,952)
Net Cash from Operating Activities	(1,586,313)	(581,624)	(979,119)	(109,732)
Non-Capital Financing Activities				
Receipts from taxation	1,357,518	1,399,127	1,414,042	1,456,464
Receipts from non-operating grants	1,323,301	405,000	103	305,000
Receipts from (Payments to) Medicare Accelerated Program	(1,447,872)			-
Receipts from refundable provider relief funds			-	-
Repayment of provider relief funds	(1,287,382)	-	-	(300,000)
Bank overdraft	(463,167)	-	-	-
Proceeds from Trust	46,200	35,000	40,013	40,000
Net Cash from Non-Capital Financing Activities	(471,402)	1,839,127	1,454,159	1,501,464
Capital & Related Financing Activities				
Purchase of Capital Assets net Foundation Contribution	(755,449)	(828,963)	(627,116)	(3,530,765)
Contingency (unforeseen capital purchases, etc.)		(100,000)		(100,000)
Cash from Financing Activities				1,000,000
Proceeds from sale of capital assets		-	-	-
Principal payments on capital lease obligations	(8,703)		-	-
Receipts from contributions	22,646	23,000	10,683	23,000
Principal payments on subscription liabilities	(43,496)		(45,000)	(45,000)
Principal payments on long-term debt	(672,634)	(700,991)	(701,375)	(731,011)
Interest paid	(527,720)	(492,948)	(492,565)	(461,417)
Net Cash from Capital & Related Financing Activities	(1,985,356)	(2,099,902)	(1,855,373)	(3,845,193)
Investing Activities				
Receipts from rental properties	24,150	23,468	14,040	14,040
Issuance of notes receivable	(47,792)	(40,000)	(154,900)	(40,000)
Cash received for notes receivable	-	4,000	14,546	4,000
Interest on investments	408,982	340,100	665,191	570,000
Net Cash from Investing Activities	385,340	327,567	538,877	548,040
Net Change in Cash & Cash Equivalents	(3,657,731)	(514,832)	(841,457)	(1,905,421)
Cash & Cash Equivalents Beginning of Year	17,357,830	14,218,254	13,700,099	12,858,642
Cash & Cash Equivalents End of Year	13,700,099	13,703,422	12,858,642	10,953,221

Harney County Health District
Summary of Operating Fund Patient Revenues
As Budgeted for the Fiscal Year
July 1, 2024 to June 30, 2025

Department	P A G E	Actual 2021-22	Actual 2022-23	Adopted Budget 2023-24	Projected 2023-24	Proposed Budget 2024-25 Inpatient	Proposed Budget 2024-25 Outpatient	Proposed Budget 2024-25	% Change
Nursing departments									
Med/surg	13	4,015,844	4,486,370	5,330,600	4,186,041	4,228,100	209,100	4,437,200	6%
ICU	13	195,454	406,592	496,600	302,648	320,800		320,800	6%
Swing bed	13	814,107	1,005,578	1,141,800	1,057,377	1,120,800	-	1,120,800	6%
Obstetrics	13	895,863	499,415	475,300	1,267,121	1,329,200	14,000	1,343,200	6%
Labor & Delivery	13	-	68,396	-	-	-	-	-	
Newborn Nursery	13	124,057	88,918	68,600	156,382	165,800	-	165,800	6%
Hospice	13	-	711	-	-	-	-	-	
Observation	13	730,971	663,948	575,400	837,207	66,800	820,700	887,500	6%
Emergency	17	3,076,392	4,062,924	4,381,800	5,522,318	187,600	5,666,000	5,853,600	6%
Emergency Pro Fees	17	904,009	168,046	178,900	151,622	7,100	153,600	160,700	6%
Surgical services									
Surgery	19	3,000,566	3,116,416	4,088,000	3,923,554	566,600	4,180,900	4,747,500	21%
Recovery	19	280,686	335,803	417,600	426,303	54,100	461,800	515,900	21%
IV Therapy	22	2,440,286	2,059,113	2,123,200	2,319,440	-	2,458,600	2,458,600	6%
Anesthesia	23	915,426	902,626	1,139,900	1,231,878	394,200	1,096,400	1,490,600	21%
Pain Management	23	395,049	477,280	491,900	383,652	-	406,700	406,700	6%
Emergency Medical Services	25	2,617,952	2,619,793	3,586,600	2,898,297		3,362,000	3,362,000	16%
Imaging									
Radiology	27	1,631,567	1,585,791	1,702,100	1,775,671	60,600	1,821,600	1,882,200	6%
CT	27	4,780,187	5,191,331	5,324,900	5,057,528	337,200	5,023,800	5,361,000	6%
MRI	27	1,505,805	1,695,006	1,782,400	1,800,894	37,200	1,871,700	1,908,900	6%
Mammography	27	198,089	237,358	199,900	263,429		279,200	279,200	6%
Dexascan	27	65,526	69,930	102,100	141,019		149,500	149,500	6%
Ultrasound	27	911,661	960,658	1,063,400	915,883	16,900	953,900	970,800	6%
Cardiopulmonary	31	179,811	151,364	179,600	192,207	8,600	195,100	203,700	6%
EKG	31	363,910	336,081	342,900	330,951	19,100	331,800	350,900	6%
Echo	31	326,302	282,280	321,900	256,538	11,300	260,700	272,000	6%
Laboratory	33	4,839,538	4,298,552	4,763,500	4,520,140	471,300	4,320,000	4,791,300	6%
Pharmacy	35	1,578,607	1,484,364	1,603,000	1,560,914	638,500	977,800	1,616,300	4%
Physical therapy	37	832,095	1,071,942	1,096,700	1,385,861	166,700	1,302,300	1,469,000	6%
Occupational therapy	37	119,771	106,820	164,500	216,936	140,200	89,800	230,000	6%
Speech therapy	38	20,110	3,158	56,900	2,940	3,100	-	3,100	5%
HDH Family Care Clinic	40	3,360,169	3,518,165	3,604,100	3,892,468		4,042,500	4,042,500	4%
HDH Family Care Other Rev	40	551,227	577,285	443,700	559,755		559,800	559,800	0%
Specialty Care									
Surgeon Clinic	42	488,728	416,671	454,600	566,203	-	566,200	566,200	0%
Derm (MOHS)	42	253,654	383,443	309,400	284,938		284,900	284,900	0%
Ortho Clinic	42	629,158	27,284	653,722	871,367		942,122	942,122	8%
Dietary Counseling	42	1,300	9,066	26,884	34,675		36,755	36,755	6%
Materials management	44	365,884	376,239	368,800	492,657	53,200	513,300	566,500	15%
Total patient revenue									
		43,409,761	43,744,715	49,061,206	49,786,817	10,405,000	43,352,577	53,757,577	8%

**Harney County Health District
Other Revenues
As Budgeted for the Fiscal Year
July 1, 2024 to June 30, 2025**

	P A G E	Actual 2021-22	Actual 2022-23	Adopted Budget 2023-24	Projected 2023-24	Proposed Budget 2024-25	% Change
Other operating revenue							
Cafeteria	45	159,828	177,655	192,000	211,763	211,800	0%
Ambulance memberships	25	26,694	21,439	24,000	26,834	24,000	-11%
Training (class fees)	25	-	-	4,750	-	11,500	
Home Health Revenue	37	39,070	29,384	45,000	28,587	30,300	6%
Wellness Memberships (PT)	37	2,350	2,725	4,000	1,629	1,700	4%
PT Supplies	37	1,912	1,919	2,300	1,814	1,900	5%
DSH3 Revenue		-	-	-	-	-	
Medical records		300	104	500	202	300	48%
Purchasing rebates		36,664	22,212	30,000	66,148	65,000	-2%
FCC EOCCO Shared Savings Incentives		106,217	169,960	120,000	291,360	120,000	-59%
Hospital EOCCO Shared Savings Incentives		583,457	475,496	450,000	24,015	450,000	1774%
Education Revenue		870	1,490	1,000	8,788	7,500	-15%
Outside Sales	44	4,736	7,368	7,700	6,543	6,900	5%
Other		152,072	21,479	30,000	-	5,000	
Total other operating revenue		1,114,170	931,230	911,250	667,684	935,900	40%
Foundation Contribution Revenue (Expense)							
		(97,681)	194,810	250,000	2,873	15,000	-422%
EHR Incentives Deferred							
		25,500	-	-	-	-	
340B Revenue							
		209,293	32,061	40,000	107,078	100,000	-7%
Non-operating revenue							
Property taxes		1,282,501	1,448,563	1,399,127	1,414,042	1,456,464	3%
Interest income Funded Depr		16	87	100	18,882	20,000	6%
Interest income Op fund		120,682	408,895	340,000	646,309	550,000	-15%
Gain/Loss on Disp of Assets		20,000	-	-	-	-	
Rental Income Op Fund		-	-	-	-	-	
Specialty Care Rental Income	42	-	17,290	23,468	14,040	14,040	0%
FCC Rental Income		24,850	6,860	-	-	-	
Trust Income		46,355	46,200	35,000	40,013	40,000	0%
Other Revenue - Grant HPP		3,361	-	5,000	-	5,000	
Grant Revenue - EOCCO Transf, Grant		-	-	-	-	-	
Other Revenue - Grant Revenue		267,226	35,918	400,000	103	300,000	291567%
Grant Revenue - Other		-	-	-	-	-	
CARES Act Grant/Stimulus Revenue		157,344	1,287,383	-	-	-	
Other Revenue - Donations Op Fund		(460)	-	-	-	-	
Other Revenue - Donations Reach Out Read	61	-	5,500	3,000	-	3,000	
Fundraiser Income	61	-	-	-	-	-	
Other Revenue - Donations CAN Cancer	61	13,953	17,146	20,000	10,683	20,000	87%
Total non-operating income		1,935,828	3,273,843	2,225,695	2,144,072	2,408,504	12%

**Harney County Health District
Other Expenses
As Budgeted for the Fiscal Year
July 1, 2024 to June 30, 2025**

	P A G E	Actual 2021-22	Actual 2022-23	Adopted Budget 2023-24	Projected 2023-24	Proposed Budget 2024-25	% Change
Deductions from revenue							
Bad debt Hospital		2,120,791	1,296,525	2,376,861	1,438,598	1,438,598	0%
Bad debt FCC	40	22,729	15,816	7,000	11,303	11,300	0%
Contractual/Medicare Hospital		11,826,459	12,005,612	12,531,000	14,274,140	15,702,000	10%
Contractual/Medicare FCC	40	204,045	225,115	406,278	426,493	424,579	0%
Administrative Adj Hospital		242,936	176,956	180,000	100,395	110,000	10%
Administrative Adj FCC	40	18,895	15,884	13,700	11,669	11,600	-1%
Charity Care Hospital		261,523	308,772	434,000	436,927	646,000	48%
Charity Care FCC	40	17,796	19,667	17,900	20,270	20,300	0%
EMS adjustments	25	19,474	21,978	20,000	9,300	20,000	115%
Total deductions		14,734,648	14,086,326	15,986,739	16,729,095	18,384,377	10%
Depreciation expense							
Total Building Depreciation		830,815	734,359	704,353	700,308	700,310	0%
Total Equipment Depreciation		368,454	484,068	521,966	529,364	837,646	58%
Total		1,199,269	1,218,427	1,226,318	1,229,672	1,537,956	25%
Accumulated Amortization							
ROU Accumulated Amortization		-	62,513	-	-	65,000	
Total		-	62,513	-	-	65,000	
Provider Tax Expense							
Provider Tax Expense		-	981	-	-	-	
Total		-	981	-	-	-	
Interest & Fees							
Op Fund Interest & Fees	11	498,750	472,036	470,929	459,888	445,409	-3%
MOB Interest and Fees	11	43,160	37,521	22,019	33,840	16,009	-53%
Total Interest & Fees		541,910	509,556	492,948	493,728	461,417	-7%

Harney County Health District
Operating Fund Wages, Payroll Taxes & Benefits
As Budgeted for the Fiscal Year
July 1, 2024 to June 30, 2025

Department	P A G E	Actual 2021-22	Actual 2022-23	F Y T 2 E 1	Adopted Budget 2023-24	Projected 2023-24	Y F T T D E	Proposed Budget 2024-25	B U D G E T	% Change
Salaries										
Nursing Administration	12	157,562	180,053	1.0	151,881	168,407	1.0	156,450	1.0	-7%
Nursing Departments	13	1,811,467	2,158,479	30.0	2,440,917	2,015,634	27	2,858,233	31.4	42%
Emergency Department	17	1,301,756	1,299,109	5.3	1,848,016	1,789,733	5.2	1,822,039	4.0	2%
Surgery Department	19	1,209,138	1,277,282	8.9	1,819,007	1,699,852	7.9	2,382,287	9.7	40%
IV Therapy	22	75,426	65,156	0.6	63,221	91,600	0.6	69,230	0.6	-24%
Anesthesia	23	598,124	650,336	2.0	660,030	552,264	2.0	31,578	0.1	-94%
Compliance Administration	24	109,532	118,240	0.8	109,121	116,085	1.0	112,391	1.0	-3%
EMS	25	338,346	640,767	5.7	791,606	773,521	7.9	908,965	10.4	18%
Imaging	27	571,270	525,102	7.1	592,868	362,636	5.7	366,929	3.6	1%
Cardiopulmonary	31	216,957	189,589	2.0	193,899	194,438	1.8	199,605	1.9	3%
Laboratory	33	320,739	357,894	7.1	455,045	194,094	5.1	400,853	6.9	107%
Pharmacy	35	370,657	416,455	3.6	430,972	414,086	3.9	460,917	4.1	11%
Physical Therapy	37	316,670	401,689	4.0	549,489	445,646	4.9	656,150	8.4	47%
Speech Therapy	38	-	-	0.0	46,107	-	0.0	-	0.0	-
Med Staff	39	37,656	144,289	0.9	209,006	239,369	0.6	201,661	1.4	-16%
HDH Family Care Clinic	40	2,180,353	2,584,602	27.0	2,309,808	2,649,145	28.5	2,506,546	29.5	-5%
Specialty Care	42	408,504	267,214	1.4	522,503	495,793	1.4	543,398	6.3	10%
Materials management	44	115,744	146,160	2.9	122,112	122,739	3.0	129,874	3.0	6%
Dietary	45	212,601	272,029	6.7	246,505	251,882	6.1	259,422	6.3	3%
Information Technology	46	233,903	240,102	3.7	233,702	236,369	3.1	243,321	3.0	3%
Facilities Services	47	202,503	221,283	3.0	211,588	216,568	3.3	227,142	3.2	5%
Environmental Services	50	344,400	388,669	10.0	381,780	362,101	10.3	381,567	10.2	5%
Health Information Mgmt	51	225,712	275,304	4.5	239,627	219,236	4.8	230,357	4.4	5%
Admitting	52	178,083	253,059	5.1	210,744	229,322	5.9	229,796	6.2	0%
Revenue Cycle (Hospital)	53	278,356	365,780	6.3	340,134	303,749	7.3	375,747	7.9	24%
Revenue Cycle (Clinics)	54	98,192	52,797	2.8	45,210	45,478	1.0	49,217	1.0	8%
Administration	55	301,647	308,041	3.5	295,378	259,830	1.3	249,209	1.0	-4%
Foundation	56	28,710	37,840	0.6	38,135	37,735	0.6	39,083	0.6	4%
Finance	57	319,489	375,187	3.8	341,890	242,715	4.0	397,741	4.0	64%
Human resources	58	205,931	248,515	2.5	238,546	200,888	2.9	215,929	3.0	7%
Security	59	181,052	220,047	3.9	180,636	205,594	4.0	179,219	3.8	-13%
Outreach & Education	60	3,753	50,221	0.3	61,916	44,544	0.8	49,912	0.8	12%
Value Improvement	62	83,032	87,863	1.0	91,303	88,852	1.0	95,074	1.0	7%
Marketing	63	44,150	51,964	0.9	46,587	43,498	0.8	61,062	1.0	40%
TOTAL SALARIES		13,081,417	14,871,117	168.8	16,519,290	15,313,402	164.6	17,090,904	180.5	12%
PTO Benefit		1,244,655	1,377,032		1,605,876	1,713,542		1,672,207		-2%
TOTAL SALARIES & PTO		14,326,072	16,248,149		18,125,166	17,026,944		18,763,110		10%
Taxes & Benefits										
Insurance		1,579,476	1,809,787		2,028,797	1,776,656		1,854,203		4%
PERS Retirement		1,841,124	2,555,749		2,481,755	2,241,643		2,597,601		16%
AIG Retirement		46,382	68,735		170,672	82,660		157,853		91%
FICA Taxes		969,869	1,067,223		1,216,199	1,050,796		1,031,784		-2%
Oregon Paid Leave		-	28,808		58,134	48,142		62,526		30%
Workers Comp		52,159	50,957		58,653	62,898		61,322		-3%
State Unemployment Insurance		94,085	26,120		28,860	60,108		68,481		14%
TOTAL TAXES & BENEFITS		4,583,095	5,607,380		6,043,069	5,322,902		5,833,770		10%
Total personnel costs		18,909,167	21,855,529		24,168,236	22,349,846		24,596,880		10%

Harney County Health District
Operating Fund Services & Supplies
As Budgeted for the Fiscal Year
July 1, 2024 to June 30, 2025

Department	P A G E	Actual 2021-22	Actual 2022-23	Adopted Budget 2023-24	Projected 2023-24	Proposed Budget 2024-25	% Change
Nursing administration	12	546	1,958	1,050	-	2,188	-
Nursing departments							
Med/surg	14	1,191,145	1,399,225	1,168,485	1,259,870	797,318	-37%
ICU	14	39,832	40,543	34,767	40,226	7,216	-82%
Swing bed	15	342,874	290,959	250,730	218,095	40,746	-81%
Obstetrics	15	56,063	85,556	45,276	73,290	37,391	-49%
Labor & Delivery	15	33,308	22,164	12,574	39,217	7,238	-82%
Newborn Nursery	15	45,304	24,591	16,015	43,677	12,611	-71%
Emergency	18	1,079,016	831,409	713,592	728,748	285,136	-61%
Surgical services							
Surgery	20	571,095	893,303	763,350	1,162,385	1,164,339	0%
Recovery	21	17,644	20,158	25,000	30,181	25,000	-17%
IV Therapy	22	1,334,040	944,076	971,950	1,280,153	1,345,500	5%
Anesthesia	23	76,209	252,303	171,050	401,073	1,007,673	151%
Compliance Administration	24	1,588	8,638	4,775	2,133	10,625	398%
EMS	26	301,254	217,423	150,840	177,925	158,697	-11%
Imaging							
Radiology	28	224,962	640,315	393,283	1,007,875	723,874	-28%
CT	28	175,011	63,401	82,350	73,238	88,725	21%
MRI	29	121,228	121,476	64,311	128,108	127,156	-1%
Mammography	29	1,915	2,512	21,242	8,517	52,868	521%
Dexascan	29	524	-	-	-	-	-
Ultrasound	30	41,487	(1,891)	17,333	3,841	21,627	463%
Cardiopulmonary	32	43,939	29,627	39,350	28,232	27,600	-2%
EKG	32	-	13,664	-	-	-	(0)
Echo	32	45,809	48,659	65,000	46,149	47,000	2%
Laboratory	34	1,083,894	1,521,493	902,750	1,675,642	1,182,823	-29%
Pharmacy	36	364,190	293,170	267,950	240,333	242,690	1%
340B Program	36	168,286	183,484	183,453	141,601	130,373	-8%
Physical therapy	37	135,743	98,475	151,820	169,523	33,300	-80%
Speech therapy	38	11,694	414	800	1,488	1,700	14%
Medical staff	39	17,810	20,643	39,800	17,980	25,500	42%
HDH Family Care Clinic	41	739,569	566,236	458,021	437,660	483,527	10%
Specialty Care Clinic	43	167,255	139,295	219,450	130,271	163,800	26%
Support departments							
Materials management	44	138,712	165,335	200,410	175,462	203,450	16%
Dietary	45	180,132	215,420	222,150	229,763	234,500	2%
Information technology	46	690,316	669,804	708,033	1,005,484	1,079,597	7%
Facilities services							
Maintenance of plant	48	123,678	160,530	172,970	138,163	198,425	44%
Operation of plant	49	208,782	214,482	225,500	194,086	128,800	-34%
Housing	49	31,952	31,981	35,500	35,040	35,500	1%

Harney County Health District
Operating Fund Services & Supplies
As Budgeted for the Fiscal Year
July 1, 2024 to June 30, 2025

Department	P A G E	Actual 2021-22	Actual 2022-23	Adopted Budget 2023-24	Projected 2023-24	Proposed Budget 2024-25	% Change
Environmental Services	50	42,586	53,912	52,390	46,649	50,600	8%
Laundry	50	3,734	3,029	4,790	3,737	5,100	36%
Patient Financial Services							
Health Information Mgmt	51	203,395	191,514	205,843	167,548	197,160	18%
Admitting	52	15,446	20,195	13,750	18,082	18,600	3%
Revenue Cycle (Hospital)	53	27,327	41,321	46,582	41,862	48,159	15%
Revenue Cycle (Clinics)	54	27,447	21,086	26,530	21,899	23,180	6%
Administration							
Hospital administration	55	480,463	497,655	573,000	548,398	696,432	27%
Foundation	56	4,715	4,314	5,895	8,571	7,295	-15%
Finance	57	176,253	185,570	240,725	427,095	213,700	-50%
Human resources	58	94,112	55,781	98,400	104,027	86,074	-17%
Security	59	33,850	18,784	10,650	12,444	14,120	13%
Outreach & Education	60	4,132	6,578	12,660	7,419	11,660	57%
CAN Cancer	61	4,640	16,421	20,000	18,710	20,000	7%
Reach Out & Read	61	-	1,217	3,000	-	3,000	-
Value Improvement	62	349	-	1,150	1,882	1,300	-31%
Marketing	63	29,565	38,124	53,569	33,582	53,819	60%
Total services & supplies		10,954,823	11,386,331	10,169,866	12,807,336	11,584,712	-10%
Locum Physician Services							
Physician Med/Surg (hospitalist)	16	861	-	-	788	-	-100%
Physician ED	18	78,710	381,736	234,240	212,526	234,240	10%
Physician Surgery	21	-	24,650	-	43,918	50,000	14%
Physician EKG	32	-	-	-	10,214	10,000	-2%
Physician Echo	32	2,144	25,085	17,000	22,409	23,000	3%
Physician Lab	34	17,438	17,438	18,000	17,438	20,000	15%
Total Locum Phys Services		99,153	448,909	269,240	307,293	337,240	10%

		Total:		3,545,765	2,324,122	1,184,800	420,800	
Department	Equipment	Reason	Estimated Amount	FY25	FY26	FY27	FY28	NOTES
610-Nursing	(4) MS Cardiac Monitor	Med Surg	44,000	18,000	18,000			
610-Nursing	Glucometer Interface		20,000	20,000				
610-Nursing	Mindray View Station Upgrades	Accommodate Addition of N1 Cardiac Monitors	20,000	30,000				
610-Nursing	Neonatel Resuscitation Warmer	2 Warmers	20,000	20,000				
610-Nursing	Vocera Communication System	Improve communication safety for staff, patients	130,000	130,000				
610-Nursing	Pediatric Syringe Pump		5,000	5,000				
610-Nursing	Patient Beds	Five are needed as of Feb. 2024	75,000	22,000	22,000	22,000	22,000	
610-Nursing	Automatic Door between MS & Xray	hard to get wheel chairs and beds through	\$ 14,000	14,000				
610-Nursing	Workstation on Wheels	Add to replace old ones until all are replaced	\$ 18,000	12,000	12,000	12,000	12,000	
630-L&D	OB N1 Cardiac Monitor	Patient Safety. Would be a second for OB room 2	12,000	9,000	9,000	9,000		
630-L&D	Obix Perinatal Monitoring System		82,000	75,465				
630-L&D	Baby Warmer with Scale	Replace old ones with ones with scales & height Adjustable	\$ 23,800		23,800	23,800	23,800	
632-Nursery	Bili Blanket	Allows Moms to hold baby during therapy	\$ 5,500		5,500			
653-Infusion	GE Vital Sign Monitor	Replace outdated and nonfunctioning monitor	5,000	5,000				
660-ER	Tonometer ED	Measure Eye Pressure	\$ 5,000	5,000				
660-ER	EFM Monitor for Triage Room	Replace Old one	\$ 25,000		25,000			
670-Surgery	Stryker Video Endoscopy Tower	Allows Ortho Equipment to use	50,000		50,000			
670-Surgery	EGD Endoscope	Replace aged endoscope	50,000	50,000				
670-Surgery	Endoscope Reprocessor	Replaced Aged Unit	60,000	60,000				
670-Surgery	Laparoscopic Tray	Instruments 10 years old & Showing wear	8,000	6,500				
670-Surgery	Major Instrument Tray	Mismatched instruments, bad quality	9,000	9,000				
670-Surgery	Ortho Phase 3 equipment	Ortho power equipment	175,000	150,000				
670-Surgery	Dirty Utility Stainless Countertop/Sinks	Infection prevention	45,000		45,000			
670-Surgery	Power Unit for General & Ortho Procedures		115,291	100,000				
670-Surgery	OR Lights	Two rooms at approx. \$50k each	50,000	55,000	50,000			
670-Surgery	Olympus Tower		150,000		150,000			
670-Surgery	Olympus Scope		35,000	45,000	43,000			
670-Surgery	Cautery machine	\$20,000 less \$4000 in Trade for current one	16,000	16,000				
670-Surgery	Steris Instrument Washer		\$ 145,000	145,000				
670-Surgery	Sinks	Replaced to meet current guidelines, remodel	\$ 40,000	40,000				
670-Surgery	Laryngoscope Set ENT		\$ 120,000	120,000				
670-Surgery	Major Bone Set		\$ 9,500	9,500				
670-Surgery	Work Station on Wheels	Infusion	\$ 6,000	6,000				
670-Surgery	C-Arm	OR/Pain Management split with Imaging	\$ 135,000				135,000	
676-Anesthesia	Lovera Cryo Ablation Machine	Cryo for total knees	10,000	10,000				
676-Anesthesia	Anesthesia Machines/Monitors	End of Life 2026/27	150,000			150,000		
700-EMS	Ambulance	Usable Life Expectancy of Ambulances	309,822		309,822			
700-EMS	Hamilton Ventilator	Update Vents with Portable Transport Units	16,495	39,000				
700-EMS	Battery Extraction Gear	Replacement/Upgrade/Safety	10,000	10,000				
700-EMS	Zoll Monitor Defibrillator	All ambulances would have same X Series	30,000	48,000				
710-Imaging	C-Arm		100,000		142,000			
710-Imaging	Microsoft 10 upgrade for XR	Xray software upgrade/performance	10,000	10,000				
710-Imaging	MRI Injector	Upgrade with MRI Scanner (end of life)	30,000	30,000				
710-Imaging	CT Mindray Patient Monitor		13,525	13,500				
710-Imaging	MRI Patient Monitor		64,000	63,000				
710-Imaging	MRI Machine & MRI Chiller		1,160,000	1,160,000				
710-Imaging	Unetixs	Vascular diagnostics	20,000	20,000				
710-Imaging	MRI Injector	End of life 2020	40,000	40,000				
710-Imaging	X-Ray Room	End of Life 9/30/2024, improved patient safety	\$ 560,000			560,000		
730-Respiratory	EKG Machine		15,000		15,000			
730-Respiratory	Ventilator	Current vent is no longer supported, needs replaced	19,500	19,500				

Department	Equipment	Reason	Estimated Amount	FY25	FY26	FY27	FY28	NOTES
740-Laboratory	Microbiology Equipment	Replace aged, allows more in-house	75,000		10,000			
740-Laboratory	Coag Analyzer	Replace aged equipment by end of 2026	40,000	40,000				
760-Physical Ther	Remodel PT Gym		1,200,000	250,000	1,000,000			
785-Dietary	Mixer		5,000		5,000			
830-EVS	Washing Machine	Replace large washing machine	30,000	30,000				
840-Facilities	Shop/Storage	20x40 work space and storage facility	25,000			25,000		
840-Facilities	Ambulance Bay Doors	Damage and risk management	20,000			-		replaced 2024
840-Facilities	TPO Roofing (Cooling Tower section)	End of Life	30,000		30,000			
840-Facilities	Seal Coat Parking Lots		12,000		12,000			
840-Facilities	FCC Exterior Paint		15,000		20,000			
840-Facilities	Concrete	Hospital patch and seal	8,000	8,000	8,000	8,000	8,000	
840-Facilities	South Parking	Lot Development - add'l staff parking	20,000	8,300				
840-Facilities	Carpets - HDH	Age/Wear	20,000	40,000				
840-Facilities	Sheet Flooring (Vinyl floors in Surgery)	Wear/age	8,000		8,000			
840-Facilities	Lobby Carpeting	Wear/age	8,000		8,000			
840-Facilities	HDH FCC Soffits	Poor crumbling condition - Patching not replacement	5,000	5,000				
840-Facilities	Sidewalk Repair	Deterioration	15,000		15,000			
840-Facilities	FCC Generator		40,000		40,000			
840-Facilities	HVAC	Aged HVAC units/new standards 10 Units Annually	2,000,000	220,000	220,000	220,000	220,000	
840-Facilities	Skidsteer/Snow Box Pusher	Save on snow removal & equipment rental	\$ 60,000	60,000				
840-Facilities	Sprinkler Head Replacement	NFPA 13 Requires heads to be tested or changed out every 20 years	\$ 40,000			40,000		
840-Facilities	Window Replacement	Energy Efficiency	\$ 150,000	150,000				
885-IT	Server Room UPS		13,000		13,000			

**Harney County Health District
Debt Payment Budget
July 1, 2024 to June 30, 2025**

Lender or Bond Issue	Financed	Original Lease Value	Maturity Date	Interest Rate	Long Term Principal	Short Term Principal	Short Term Interest	Total 2024-2025 Payments
Operating Fund								
State of Oregon	New hospital building	4,000,000	12/1/2031	4%-4.375%	1,432,374	164,667	78,121	242,788
USDA	New hospital building	9,000,000	6/23/2049	4.125%	6,985,212	168,019	298,091	466,110
Bank of East. OR	New hospital building	3,302,350	7/1/2029	4.50%	1,410,511	233,325	69,197	302,522
Total Operating fund					9,828,097	566,011	445,409	1,011,420
Medical Office Building Fund								
1997M&N	Medical office building	1,280,000	1/1/2027	3.710%	349,000	165,000	16,009	181,009
Total MOB fund					349,000	165,000	16,009	181,009